



2024 - 2025

ANNUAL REPORT

38th Annual General Meeting

Notice is hereby given that the Thirty Eighth Annual General Meeting of Members will be held at 26 Dawe Avenue, Finley. On 15th October 2025.

Business

1. To confirm the Minutes of the Annual General Meeting of Finley Regional Care Ltd held on 16th October 2024.
2. To receive and consider the reports of the Board.
3. To receive and consider the Balance Sheet, Trading and Profit and Loss Account and Report of the Auditors.
4. To declare the board for the ensuing year.
5. To deal with any business of which due notice has been given.

Ben Levesque

Chief Executive Officer

Finley Regional Care LTD

ABN 55 003 153 240

Incorporated in New South Wales on 13th August, 1986



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President's Report for Finley Regional Care 2025 Annual General Meeting

It is with great pride and gratitude that I present the President's Report for the Finley Regional Care 2025 Annual General Meeting. This past year has been a remarkable journey of growth, innovation, and unwavering dedication—a journey that has not only transformed our facility but also solidified our community's commitment to delivering outstanding care to every resident who calls Finley Regional Care home.

One of the most significant achievements of the past year has been the successful onboarding of new Registered Nurses. Their arrival marks an important step forward in ensuring clinical excellence and elevating the standard of care within our walls. These professionals bring a wealth of knowledge, compassion, and expertise, and their presence has already begun to positively impact the lives of our residents and their families. I extend a heartfelt welcome to each of our new Registered Nurses. We are delighted to have you join our community and look forward to the contributions you will make as integral members of the Finley Regional Care family.

Behind every successful recruitment effort lies a team of passionate and persistent leaders. I would like to extend my sincere thanks to our executive staff for their tireless work in the recruitment and retention of high-quality nursing and care staff. The process of attracting talented professionals to regional care settings is no small feat. It requires vision, resilience, and a deep understanding of the values that set our facility apart. The executive team's ongoing commitment to this mission has ensured that Finley Regional Care remains a welcoming and supportive environment for new and existing staff alike. Thank you for your advocacy for staff wellbeing, and your drive to build a workplace culture where all can thrive.

At the heart of Finley Regional Care is an extraordinary team of staff members whose efforts make every day brighter for our residents. I would like to express my deepest appreciation to all staff—from our nurses and care workers to our hospitality, administration, and maintenance teams. The challenges of aged care are many, yet each of you approaches your role with exceptional kindness, patience, and devotion. You are the reason our residents feel valued, respected, and safe. Thank you for your ongoing dedication, for the compassion you show every day, and for doing such an amazing job caring for those who entrust us with their wellbeing.

This year, Finley Regional Care has continued to invest in technological upgrades that enhance the safety, efficiency, and quality of life for our residents and staff. Of particular note is the installation of swipe card access on most doors throughout the facility. This upgrade represents our ongoing commitment to security, privacy, and ease of movement within our premises. By embracing modern solutions, we are able to offer a heightened sense of safety for residents, while supporting our staff in their daily duties. These technology improvements build on previous investments in digital record-keeping, medication management, and communication systems-all of which contribute to a seamless care experience. Thank you to everyone involved in planning, implementing, and embracing these changes. Your adaptability and enthusiasm for progress are vital to our continued success.

No report would be complete without recognising the profound impact of Ben, our CEO. Ben's continued hard work, dedication, and thoughtful leadership have guided Finley Regional Care through both challenges and triumphs. His vision for the future, unwavering commitment to residents and staff, and tireless advocacy for quality care are inspirational. On behalf of the entire Finley Regional Care community and Board, thank you, Ben, for your stewardship, your reliability, and your passion for making our facility a model of excellence in regional aged care.

I also wish to extend my deepest gratitude to my fellow Board Directors of Finley Regional Care. Your continuous support, invaluable input, and steadfast commitment have been essential to our achievements this year. The wisdom and guidance provided by the Board have helped steer our organisation through periods of change and growth, ensuring that every decision is made in the best interests of our residents and our community. Thank you for the time, expertise, and care you invest in Finley Regional Care. Your partnership is the foundation upon which our success is built.

As we reflect on the milestones of the past year, we are reminded that our work is never truly finished. The landscape of aged care is constantly evolving, and at Finley Regional Care, we remain committed to adapting, improving, and reaching new heights. With the continued support of our staff, executive team, Ben, and the Board Directors, we are poised to embrace the future with confidence and optimism.

Thank you

A handwritten signature in black ink, appearing to read 'Eric Dean', with a stylized, looping flourish at the end.

Eric Dean

FRC Board President

CEO Annual Report 2025

Thanking Our Dedicated Team, Welcoming New Leadership, And Embracing Future Enhancements.

As we reflect on the past year, I am filled with immense pride and gratitude for the incredible progress and achievements we have made together at Finley Regional Care. This year has been marked by significant milestones and transitions that have strengthened our organization and set the stage for a promising future. Notably, we have achieved a 30% improvement in staff

turnover, reducing it to 10%, which is well below industry average. This positive change reflects our efforts to improving workplace culture and our commitment to creating a well-trained and consistent team dedicated to providing high-quality care.

First and foremost, I would like to introduce Amy Lankester as our new Director of Nursing. Amy brings a wealth of experience and a passion for excellence in patient care, and we are thrilled to have her join our team. I would also like to extend a heartfelt thank you to Ruth Hayne for her dedicated service at Finley Regional Care. Ruth is retiring after many years of invaluable contributions to the industry, and we wish her all the best in her future endeavours.

We are also excited to welcome Arjun to the role of Quality Coordinator. Arjun's expertise and commitment to quality improvement will be instrumental in driving our continuous efforts to enhance the care and services we provide. Additionally, we are pleased to welcome our new Registered Nurses to the team. Their skills and dedication will be vital as we continue to deliver high-quality care to our clients, patients, and residents. These recruitments ensure that we will continue to meet the mandated care minute targets.

I am pleased to report that our renovation works are coming to an end. These improvements will provide a better environment for our residents and staff, and I appreciate everyone's patience and cooperation during this period.

Our efforts on the business restructure over the last 12 months have been quite successful. We have seen an increase in our financial performance, ensuring that Finley Regional Care is sustainable not just today but long into the future. Additionally, our quality of care and clinical outcomes have further improved, providing ongoing high standards of care and services.

I would like to extend my deepest gratitude to all our teams and doctors working across Residential Care, our Medical Centres at Finley and Berrigan, and our Home Care service, Alumuna. Your hard work and dedication have been the backbone of our success. To all our clients, patients, and residents, thank you for being part of our FRC family. Your trust and support inspire us to continually strive for excellence.

A big thank you to the Board of Directors for their continued support and guidance throughout the year. Your leadership has been crucial in navigating the challenges and seizing the opportunities that have come our way. Their vision and support allow Finley Regional Care to continue providing much-needed services in our community. We have some exciting projects being planned at the moment, and I am looking forward to sharing these with you over the next 12 months.

In November 2025, significant changes will be implemented to the Aged Care Act and the Support at Home program. These changes aim to enhance the quality of care and support provided to older Australians, ensuring they can live independently at home for longer.

The new Aged Care Act 2024 and the Support at Home program will commence on 1 November 2025. The Support at Home program will replace the Home Care Packages (HCP) Program and Short-Term Restorative Care (STRC) Programme. It aims to improve access to services, products, equipment, and home modifications to help older people live independently at home for longer.

The new Act and program will ensure that people who access aged care services funded by the Australian Government are treated with respect and have the quality of life they deserve. The implementation process will involve provider governance reforms, readiness of provider operations and systems, and training and support for workers.

The new Support at Home program will introduce eight levels of support, and it will also include a new 12-week program to help seniors recover from illness or injury. The Commonwealth Home Support Program (CHSP) will merge with Support at Home from July 2027.

We will be providing information over the coming months to clients, residents, and families on how these changes will be implemented. This will include details on the new system, how it will affect current services, and what steps need to be taken to ensure a smooth transition.

Thank you all for your continued commitment and support. Together, we will continue to build a brighter future for Finley Regional Care and our local community.



Ben Levesque

Chief Executive Officer

Finley Regional Care Auxiliary Presidents Report 2024-25

As President of Finley Regional Care Auxiliary I wish to present my report for the last 12 months.

Our major fundraiser was August last year. It was a very successful Local Artisans and Creativity Expo, which raised over \$4700. It was a lot of work by all our members and other volunteers from the community.

Our Mothers Day stall and raffle was again successful this year. It was a great effort by members obtaining donated goods for 2 very worthwhile pamper package raffle prizes. We also had a great day with some of the female residents doing boxed flower arrangements which were distributed to all female residents for Mothers Day. A big thank you to all members who helped on the day and collected fresh flowers. This activity was enjoyed by the residents participating.

We are currently planning out next major fundraiser which will be Open Gardens to be held on 9th Nov.

With money raised we have donated \$8524.72 to Finley Regional Care to purchase 2 Princess chairs and provide payments to entertainers over the next 12 months.

We welcome new member Jan Horneman to our Auxiliary.

Thank you to all Auxiliary members for their continued support throughout the year and I especially thank Bernadette Agosta and Maria McCaw for their much appreciated assistance.

Sue Hand

President 2024-25

Finley Regional Care Auxiliary

Finley Regional Care Auxiliary AGM Treasurer's Financial Year Report 2024-25

I am honoured to present the financial report for the Finley Regional Care Auxiliary for the 2024-2025 financial year. During this period, we allocated a total donation of \$8,524.72 to Finley Regional Care. This funding was used for acquiring equipment beneficial for residents, as well as for entertainment and gifts.

A key highlight of our fundraising activities was the successful Expo. Additionally, we organised street stalls and held raffle tickets at IGA. The use of a Zeller machine at our street stalls has significantly improved transaction efficiency and made processes smoother for all involved.

As we conclude this report for the 2024-2025 financial year, we sincerely thank the committee and our community for their generous support. We truly appreciate all the contributions made.

I would also like to acknowledge the efforts of Sue Hand, President; Bernadette Agosta, Secretary; and Shirley Grey, Assistant Treasurer, for their steadfast dedication and service.

Furthermore, I wish to thank Ben Levesque, CEO, for his outstanding support throughout the year. We send our best wishes to the incoming committee for the upcoming 2025-2026 season.

Maria McCaw

Treasurer 2024-25

Finley Regional Care Auxiliary

Statement of Income and Expenditure

Opening Balance as at start of financial year	4,395.83
Income	
Street Stall	1,309.75
Donations	146.35
Raffle	3,856.00
Membership	70.00
Special Effort	4,781.65
Total Income	10,163.75
Expenditure	
Gifts FRC	8,524.72
Total Expenditure	8524.72
Net Result - Surplus/(Deficit)	1,639.03
Closing Balance at end of financial year	6,034.86
Represented by Bank Accounts NAB #9666	6,034.86

Statement Of Material Accounting Policies

The statement of income and expenditure is a special purpose financial report, prepared to meet the needs of Finley Regional Care Auxililary, and may not be relied upon for another purpose.

The committee have determined that the entity is not a reporting entity.

The statement of income and expenditure is prepared on a cash basis.

Finley Regional Care Auxiliary

Committee Declaration

The committee declare, that in the committee's opinion;

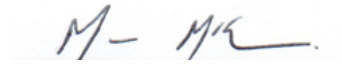
The special purposes financial statements of the Finley Regional Care Auxiliary, being the Statement of Income Expenditure;

- Give a true and fair view of its financial position as at 30 June 2025 and of its performance for the financial year ended on that date; and
- There are reasonable grounds to believe that the entity is able to pay all of its debts, as and when they are become due and payable.



Sue Hand

President 2024-25
Finley Regional Care Auxiliary



Maria McCaw

Treasurer 2024-25
Finley Regional Care Auxiliary

Dated: 7th August 2025

Independent Auditors Report

To The Members Of Finley Regional Care Auxiliary

Scope

We have audited the attached special purpose financial report of Finley Regional Care Auxiliary for the year ended 30 June 2025 comprising a Statement of Income and Expenditure for year ended 30 June 2025. The Committee is responsible for the preparation and presentation of the financial report and the information contained therein and has determined that the basis of accounting used is appropriate to the needs of the members. We have conducted an independent audit of the financial report in order to express an opinion on it to the members. No opinion is expressed as to whether the basis of accounting used is appropriate to the needs of the members.

The special purpose financial report has been prepared for distribution to the members of the association for the purpose of fulfilling the Committee's accountability requirements. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates, to any person other than the members, or of any purpose other than that for which it was prepared.

Our audit has been conducted in accordance with Australian Auditing Standards. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of significant accounting estimates. These procedures have been undertaken to form an opinion as to whether in all material respects, the financial report is presented fairly in accordance with the accrual basis of accounting described in statement of material accounting policies.

The audit opinion expressed in this report has been formed on the above basis.

Qualification

It is not practical for Finley Regional Care Auxiliary to maintain an effective system of internal control over donations and fund-raising activities until their initial entry in the accounting records. Accordingly, our audit in relation to donations and fund raising was limited to the amounts recorded.

Qualified Audit Opinion

In our opinion, subject to the effects of such adjustments, if any, as might have been determined to be necessary had the limitation discussed in the qualification paragraph not existed, the financial report of Finley Regional Care Auxiliary presents fairly the Assets and Liabilities at 30 June 2025 and the Income and Expenditure of the association for the year then ended in accordance with the basis of accounting described in the statement of material accounting policies.

Michael Milne CA

7th August 2025



FINANCIAL REPORT

For the year ended 30 June 2025

Directors' Report

Your directors present their report on the company for the financial year ended 30 June 2025.

Directors

The names of the directors in office at anytime during or since the end of the year are:

- EC Dean
- NJR Wilson
- GJ McNamara
- AE Harding
- KL Marshall (appointed 19 November 2024) ML Mccaw (appointed 5 March 2025)

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Review of Operations

The profit of the company for the financial year after providing for income tax amounted to \$348,374 (2024 \$103,627).

A review of the operations of the company during the financial year and the results of those operations are as follows:

- Over the past twelve months, the loss from residential services totalled \$13,961, the profit from the HACCS totalled \$128,462, the profit from the Finley Medical Centre totalled \$452,844, the loss from Alumuna totalled \$160,836 and the loss from the Berrigan Medical Centre totalled \$58,135 resulting in overall profit of 348,374.

Significant Changes in the State of Affairs

No significant changes in the company's state of affairs occurred during the financial year.

Principal Activities

The principal activities of the company during the financial year were:

- The provision of nursing home facilities and associated aged care services. The company operates a Medical centre that provides services to the wider community. The company also provides Independent Living Units.

No significant change in the nature of these activities occurred during the financial year.

Events Subsequent to the End of the Reporting Period

There are no matters or circumstances that have arisen since the end of the financial year that have significantly affected or may significantly alter the operations of the company, the results of those operations or the state of affairs of the company, in future years.

Likely Developments and Expected Results of Operations

Likely developments in the operations of the company and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the company.

Environmental Regulation

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of the State.

Dividends

The company is a not-for-profit public company limited by guarantee. The constitution of the company prohibits the distribution of its income and property to its members.

Options

No options over issued shares or interests in the company were granted during or since the end of the financial year and there were no options outstanding at the date of this report.

Indemnification of Officers

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the company.

Proceedings on Behalf of Company

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

The company was not a party to any such proceedings during the year.

Information on directors

DEAN, Eric Charles	President 19 Years. Director 20 years.
WILSON, Norman John Randolph	Vice President. Director 21 years.
McNAMARA, Gregory John	Honorary Treasurer. Director 15 years.
HARDING, Andrew Edward	Non Executive Director. Director 9 years.
MARSHALL, Kirsty Lea	Non Executive Director. Director 9 months.
McCAW, Maria Lynette	Non Executive Director. Director 3 months.

Meetings of directors

During the financial year, 12 meetings of directors were held. Attendances were:

	Number Eligible to attend	Number Attended
EC Dean	12	10
NJR Wilson	12	7
GJ McNamara	12	9
AE Harding	12	9
KL Marshall	4	4
MLMcCaw	2	2

Signed in accordance with a resolution of the board of directors:



EC Dean

President



NJR Wilson

Vice President

Dated: 14th October 2025

**AUDITOR'S INDEPENDENCE DECLARATION UNDER
SECTION 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF
FINLEY REGIONAL CARE LTD**

ABN 55 003 153 240

FOR THE YEAR ENDED 30 JUNE 2025

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2025 there have been:

- i. No contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. No contraventions of any applicable code of professional conduct in relation to the audit.



Adam Purtill RCA 419507

Date: 14 October 2025

375 Wyndham Street Shepparton, VIC 3630

Income Statement

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue and other income	2	16,076,571	14,820,813
Depreciation expense	3	(671,841)	(685,214)
Employee benefits expense	3	(9,100,573)	(7,659,711)
Other expenses	3	<u>(5,955,783)</u>	<u>(6,372,260)</u>
Profit/(loss) before income tax expense		348,374	103,627
Income tax expense	1(b)	<u>-</u>	<u>-</u>
Profit/(loss) for the year		<u>348,374</u>	<u>103,627</u>
Profit/(loss) attributable to member of the company		<u>348,374</u>	<u>103,627</u>

The accompanying notes form part of these financial statements.

These statements should be read in conjunction with the attached compilation report.

Statement of Comprehensive Income

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Profit/(loss) for the year		348,374	103,627
Other comprehensive income:			
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income/(expense) for the year		<u>348,374</u>	<u>103,627</u>
Total comprehensive income/(expense) attributable to member of the company		<u>348,374</u>	<u>103,627</u>

The accompanying notes form part of these financial statements.

These statements should be read in conjunction with the attached compilation report.

Statement of Financial Position

As at 30 June 2025

	Note	2025 \$	2024 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	5	7,867,005	4,763,742
Trade and other receivables	6	265,405	147,959
Other current assets	7	3,889	3,889
TOTAL CURRENT ASSETS		8,136,299	4,915,590
NON-CURRENT ASSETS			
Trade and other receivables	6	1,523	2,652
Property, plant and equipment	8	17,264,294	17,512,369
Investment property	9	2,233,946	1,944,657
Intangibles	10	59,698	59,891
TOTAL NON-CURRENT ASSETS		19,559,461	19,519,569
TOTAL ASSETS		27,695,760	24,435,159
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	11	479,813	269,013
Provisions	12	1,307,444	1,054,150
Monies held in trust	13	13,921,255	11,705,833
Other	14	256,536	33,408
TOTAL CURRENT LIABILITIES		15,965,048	13,062,404
NON-CURRENT LIABILITIES			
Provisions	12	35,136	25,554
TOTAL NON-CURRENT LIABILITIES		35,136	25,554
TOTAL LIABILITIES		16,000,184	13,087,958
NET ASSETS		11,695,575	11,347,201
EQUITY			
Retained earnings		11,695,575	11,347,201
TOTAL EQUITY		11,695,575	11,347,201

The accompanying notes form part of these financial statements.

These statements should be read in conjunction with the attached compilation report.

Statement of Changes in Equity

As at 30 June 2025

	Retained Earnings \$	Total \$
Balance at 1 July 2023	11,243,574	11,243,574
Comprehensive income		
Profit/(loss) attributable to the member of the company	103,627	103,627
Total comprehensive income/(expense) for the year attributable to the member of the company	103,627	103,627
Balance at 30 June 2024	11,347,201	11,347,201
Balance at 1 July 2024	11,347,201	11,347,201
Comprehensive income		
Profit/(loss) attributable to the member of the company	348,374	348,374
Total comprehensive income/(expense) for the year attributable to the member of the company	348,374	348,374
Balance at 30 June 2025	11,695,575	11,695,575

The accompanying notes form part of these financial statements.

These statements should be read in conjunction with the attached compilation report.

Statement of Cash Flows

For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Receipts from customers		16,234,225	14,617,729
Payments to Suppliers and Employees		(14,961,309)	(14,174,640)
Interest received		308,626	205,501
Net cash provided by operating activities	24(b)	1,581,542	648,591
Cash flows from investing activities			
Payments for property, plant & equipment		(432,199)	(2,194,040)
Payments for investment property and intangibles		(289,740)	-
Receipts for property, plant & equipment		28,238	99,390
Net cash provided by (used in) investing activities		(693,701)	(2,094,650)
Cash flows from financing activities			
Accommodation bonds received		5,407,603	4,871,063
Accommodation bonds refunded		(3,192,181)	(3,073,922)
Net cash provided by financing activities		2,215,422	1,797,141
Net increase (decrease) in cash held		3,103,263	351,082
Cash and cash equivalents at beginning of financial year		4,763,742	4,412,660
Cash and cash equivalents at end of financial year	24(a)	7,867,005	4,763,742

The accompanying notes form part of these financial statements.

These statements should be read in conjunction with the attached compilation report.

Notes to the Financial Statements

For the year ended 30 June 2025

1. STATEMENT OF MATERIAL ACCOUNTING POLICIES

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified disclosures of the Australian Accounting Standards Board (AASB) and the Australian Charities and Not-for-profits Commission Act 2012. Finley Regional Care Ltd. is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Revenue

Revenue recognition

Contributed Assets

Finley Regional Care Ltd. receives assets from the government and other parties for nil or nominal consideration in order to further its objectives. These assets are recognised in accordance with the recognition requirements of the applicable accounting standards (for example AASB 9, AASB 16, AASB 116 and AASB 138).

On initial recognition of an asset, Finley Regional Care Ltd. recognises related amounts being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer.

Finley Regional Care Ltd. recognises income immediately in profit or loss as the difference between initial carrying amount of the asset and the related amounts.

Resident Fees & Contributions, Operating Grants, Donations and Bequests

When Finley Regional Care Ltd. receives resident fees and contributions, operating grant revenue, donations or bequests, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance to AASB 15.

When both these conditions are satisfied, Finley Regional Care Ltd.:

- identifies each performance obligation relating to the grant;
- recognises a contract liability for its obligations under the agreement; and
- recognises revenue as it satisfies its performance obligations.

Where the contract is not enforceable or does not have sufficiently specific performance obligations, Finley Regional Care Ltd.:

- recognises the asset received in accordance with the recognition requirements of the applicable accounting standards (for example AASB 9, AASB 16, AASB 116 and AASB 138);
- recognises related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer); and
- recognises income immediately in profit or loss as the difference between the initial carrying amount of the asset and the related amount.

If a contract liability is recognised as a related amount above, Finley Regional Care Ltd. recognises income in profit or loss when or as it satisfies its obligations under the contract.

Capital Grant

When Finley Regional Care Ltd. receives a capital grant, it recognises a liability for the excess of the initial carrying amount of the financial asset received over any related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer) recognised under other Australian Accounting Standards.

Finley Regional Care Ltd. recognises income in profit or loss when or as Finley Regional Care Ltd. satisfies its obligations under terms of the grant.

Interest Income

Interest income is recognised using the effective interest method.

All revenue is stated net of the amount of goods and services tax.

(b) Income Tax

Finley Regional Care Ltd. Aged Care Inc. is exempt from income tax under Section 50-45 of the Income Tax Assessment Act 1997.

Finley Regional Care Ltd. is endorsed as a Deductible Gift Recipient.

(c) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within payables in current liabilities in the Statement of Financial Position.

Notes to the Financial Statements for the year ended 30 June 2025

(d) Trade and Other Debtors

Trade and other debtors include amounts due from customers for services provided. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(m) for further discussion on the determination of impairment losses.

(e) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation or impairment losses.

Freehold property

Freehold land and buildings are shown at their cost, less subsequent depreciation for buildings.

Freehold land and buildings that have been contributed at no cost, or for nominal cost, are initially recognised and measured at the fair value of the asset at the date it is acquired.

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(m) for details of impairment).

Plant and equipment that have been contributed at no cost, or for nominal cost, are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

Items of property, plant and equipment with a cost in excess of \$1,000 are depreciated over their useful life to Finley Regional Care Ltd. commencing from the date of acquisition.

The depreciation rates used for each class of depreciable asset are:

<u>Class of Asset</u>	<u>Depreciation Rate</u>
Buildings	0% to 2.5%
Furniture & Fittings	7.5% to 50%
Plant & Equipment	7.5% to 50%

The asset's residual values and useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income. When revalued assets are sold, amounts included in the revaluation relating to the assets are transferred to retaining earnings.

Investment Property

Investment property which is property held to earn rentals and/or for capital appreciation, is measured at its fair value. Gains or losses arising from changes in the fair value of investment property are included in profit or loss in the period in which they arise.

(f) Leases

Finley Regional Care Ltd. as lessee

At inception of a contract, Finley Regional Care Ltd. assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by Finley Regional Care Ltd. where Finley Regional Care Ltd. is a lessee. However all contracts that are classified as short-term leases (leases with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

(g) Resident Accommodation Bonds, Contributions, and Deposits

On admission to the facility, residents pay an Accommodation Bond, Accommodation Deposit or Accommodation Contribution. Finley Regional Care Ltd. is entitled to retain part of each accommodation bond from pre 1 July 2014 depending on how long the resident remains in the Residential Care Facility. The current maximum amount that can be retained is \$4,428 per annum over a five year period, calculated on a monthly basis. From 1 July 2014 for all new admissions, the Residential Care Facility is no longer entitled to retain part of each Accommodation Deposit or Contribution.

The amount of \$8,845,083 is classified as a current liability in the statement of financial position, as it is defined by accounting standards as a current liability. However it is anticipated that only a small portion of the total balance will actually fall due during the next 12 months.

Notes to the Financial Statements for the year ended 30 June 2025

(h) Resident Loans Independent Living Units

On admission to an Independent Living Unit, some residents pay a loan. For those residents that entered after June 1997, and who paid a loan, Finley Regional Care Ltd, is entitled to retain part of the loan. The maximum amount as at 30 June 2025 that can be retained annually is 5.00% of the entry contribution in the first year. Finley Regional Care Ltd, is entitled to draw down the retention for a maximum of 25.00% to 30.00% spread over a 10 year period.

The amount of \$5,076,173 is classified as a current liability in the statement of financial position, as it is defined by accounting standards as a current liability. However it is anticipated that only a small portion of the total balance will actually fall due during the next 12 months.

(i) Employee Benefits

Short-term employee benefits

Provision is made for Finley Regional Care Ltd.'s obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries, annual leave and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

Finley Regional Care Ltd.'s obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

Contributions are made by Finley Regional Care Ltd, to an employee superannuation fund and are charged as expenses when incurred.

Other long-term employee benefits

Finley Regional Care Ltd, classifies employees' long service leave and annual leave entitlements as other long-term employee benefits where as they are not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Provision is made for Finley Regional Care Ltd.'s obligation for other long-term employee benefits, which are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures, and are discounted at rates determined by reference to market yields at the end of the reporting period on high quality corporate bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

Finley Regional Care Ltd.'s obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where Finley Regional Care Ltd. does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

(j) Provisions

Provisions are recognised when Finley Regional Care Ltd. has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(k) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

(l) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when Finley Regional Care Ltd, becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that Finley Regional Care Ltd, commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain significant financing component or if the practical expedient was applied as specified in AASB 15: *Revenue from Contracts with Customers*.

Classification and subsequent measurement

Financial liabilities

Financial liabilities are subsequently measured at:

- amortised cost; or
- fair value through profit or loss.

Notes to the Financial Statements for the year ended 30 June 2025

(I) Financial Instruments - continued

A financial liability is measured at fair value through profit or loss if the financial liability is:

- a contingent consideration of an acquirer in a business combination to which AASB 3: *Business Combinations*
- held for trading; or
- initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense over its profit or loss over the relevant period.

The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if it is:

- incurred for the purpose of repurchasing or repaying in the near term;
- part of a portfolio where there is an actual pattern of short-term profit taking; or
- a derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in effective hedging relationships).

Any gains or losses arising on changes in fair value are recognised in profit or loss to the extent that they are not part of a designated hedging relationship.

The change in fair value of the financial liability attributable to changes in the issuer's credit risk is taken to other comprehensive income and is not subsequently reclassified to profit or loss. Instead, it is transferred to retained earnings upon derecognition of the financial liability.

If taking the change in credit risk in other comprehensive income enlarges or creates an accounting mismatch, then these gains or losses should be taken to profit or loss rather than other comprehensive income.

A financial liability cannot be reclassified.

Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- fair value
- fair value through profit or loss

Measurement is on the basis of two primary criteria:

- the contractual cash flow characteristics of the financial asset; and
- the business model for managing the financial assets.

A financial asset that meets the following conditions is subsequently measured at amortised cost:

- the financial asset is managed solely to collect contractual cash flows; and
- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset that meets the following conditions is subsequently measured at fair value through other comprehensive income:

- the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- the business model for managing the financial asset comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

Finley Regional Care Ltd. initially designates a financial instrument as measured at fair value through profit or loss if:

- it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as an "accounting mismatch") that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases;
- it is in accordance with the documented risk management or investment strategy and information about the groupings is documented appropriately, so the performance of the financial liability that is part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis; and
- it is a hybrid contract that contains an embedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

Equity instruments

At initial recognition, as long as the equity instrument is not held for trading or not a contingent consideration recognised by an acquirer in a business combination to which AASB 3 applies, Finley Regional Care Ltd. made an irrevocable election to measure any subsequent changes in fair value of the equity instruments in other comprehensive income, while the dividend revenue received on underlying equity instruments investment will still be recognised in profit or loss.

Notes to the Financial Statements for the year ended 30 June 2025

(l) Financial Instruments - continued

Regular way purchases and sales of financial assets are recognised and derecognised at settlement date in accordance with Finley Regional Care Ltd.'s accounting policy.

Derecognition

Derecognition refers to the removal of a previously recognised financial asset or financial liability from the statement of financial position.

Derecognition of financial liabilities

A liability is derecognised when it is extinguished (i.e. when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability, is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derecognition of financial assets

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred.

All the following criteria need to be satisfied for the derecognition of a financial asset:

- the right to receive cash flows from the asset has expired or been transferred;
- all risk and rewards of ownership of the asset have been substantially transferred; and
- Finley Regional Care Ltd. no longer controls the asset (i.e. has no practical ability to make unilateral decision to sell the asset to a third party).

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity which Finley Regional Care Ltd. elected to classify under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

Finley Regional Care Ltd. recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other
- lease receivables;
- contract assets (e.g. amount due from customers under construction contracts);
- loan commitments that are not measured at fair value through profit or loss; and
- financial guarantee contracts that are not measured at fair value through profit or loss.

Loss allowance is not recognised for:

- financial assets measured at fair value through profit or loss; or
- equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

Finley Regional Care Ltd. uses the following approaches to impairment, as applicable under AASB 9:

- the general approach;
- the simplified approach;
- the purchased or originated credit-impaired approach; and
- low credit risk operational simplification.

General approach

Under the general approach, at each reporting period, Finley Regional Care Ltd. assesses whether the financial instruments are credit-impaired, and:

- if the credit risk of the financial instrument has increased significantly since initial recognition, Finley Regional Care Ltd. measures the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses;
- if there is no significant increase in credit risk since initial recognition, Finley Regional Care Ltd. measures the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

Simplified approach

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times.

This approach is applicable to:

- trade receivables; and
- lease receivables.

Notes to the Financial Statements for the year ended 30 June 2025

(l) Financial Instruments - continued

In measuring the expected credit loss, a provision matrix for trade receivables is used, taking into consideration various data to get to an expected credit loss (i.e. diversity of its customer base, appropriate groupings of its historical loss experience, etc.).

Purchased or originated credit-impaired approach

For financial assets that are considered to be credit-impaired (not on acquisition or originations), Finley Regional Care Ltd. measures any change in its lifetime expected credit loss as the difference between the asset's gross carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. Any adjustment is recognised in profit or loss as an impairment gain or loss.

Evidence of credit impairment includes:

- significant financial difficulty of the issuer or borrower;
- a breach of contract (e.g. default or past due event);
- a lender has granted to the borrower a concession, due to the borrower's financial difficulty, that the lender would not otherwise consider;
- the likelihood that the borrower will enter bankruptcy or other financial reorganisation; and
- the disappearance of an active market for the financial asset because of financial difficulties.

Low credit risk operational simplification approach

If a financial asset is determined to have low credit risk at the initial reporting date, Finley Regional Care Ltd. assumes that the credit risk has not increased significantly since initial recognition and, accordingly, can continue to recognise a loss allowance of 12-month expected credit loss.

In order to make such a determination that the financial asset has low credit risk, Finley Regional Care Ltd. applies its internal credit risk ratings or other methodologies using a globally comparable definition of low credit risk.

A financial asset is considered to have low credit risk if:

- there is a low risk of default by the borrower;
- the borrower has a strong capacity to meet its contractual cash flow obligations in the near term; and
- adverse changes in economic and business conditions in the longer term, may, but not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

A financial asset is not considered to carry low credit risk merely due to existence of collateral, or because a borrower has a lower risk of default than the risk inherent in the financial assets, or relative to the credit risk of the jurisdiction in which it operates.

Recognition of expected credit losses in financial statements

At each reporting date, Finley Regional Care Ltd. recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value with changes in fair value recognised in other comprehensive income. The amount in relation to change in credit risk is transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (e.g. loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

(m) Impairment of Assets

At the end of each reporting period, Finley Regional Care Ltd. reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, is compared to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is recognised in profit or loss.

Where the assets are not held primarily for their ability to generate net cash inflows – that is, they are specialised assets held for continuing use of their service capacity – the recoverable amounts are expected to be materially the same as fair value.

Where it is not possible to estimate the recoverable amount of an individual asset, Finley Regional Care Ltd. estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where an impairment loss on a revalued individual asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(n) Comparatives

When required by Accounting Standards, comparative figures have been adjusted to confirm to changes in presentation for the current financial year.

(o) Critical Accounting Estimates and Judgements

The Committee of Management evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within Finley Regional Care Ltd.

Notes to the Financial Statements for the year ended 30 June 2025

Key estimates

(i) *Useful lives of property, plant and equipment*

As described in Note 1(e), Finley Regional Care Ltd. reviews the estimated useful lives of property, plant and equipment at the end of each annual reporting period.

(ii) *Employee benefits*

For the purpose of measurement, AASB 119: *Employee Benefits* requires measurement of long-term employee benefits using a number of estimated inputs. These include probable length of service by employees, rates of wage inflation and future interest rates used for discounting the liability to present value. The inputs used represent the best estimate of the probable liability.

(iii) *Receivables*

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment provision is included for any receivable where the entire balance is not considered collectable. The impairment provision is based on the best information at the reporting date.

Key judgements

(i) *Performance obligations under AASB 15*

To identify a performance obligation under AASB 15, the promise must be sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific by taking into account any conditions specified in the arrangement, explicit or implicit, regarding the promised goods or services. In making this assessment, management includes the nature/ type, cost/ value, quantity and the period of transfer related to the goods or services promised.

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
2. REVENUE AND OTHER INCOME			
Revenue from contracts with customers			
- Board & Lodgings		1,651,055	1,537,118
- Service Fees		164,120	129,171
- Subsidies		8,902,828	8,373,357
- Supplement's		762,247	786,099
- Accomodation Charges Received		377,914	243,202
- Accomodation Bond Income		173,909	164,669
- Home care fees		3,576	8,140
- Grant - Department of Health		229,965	176,093
Other Income			
- Donations		21,500	28,125
- Meal receipts		388	5,546
- Trainseeship subsidy		56,529	47,219
- Interest income		308,626	205,501
- Rebate & refunds		188,039	59,993
- Medical Centre income		2,903,985	2,752,224
- Rent		312,084	263,754
- Profit on sale of assets		19,806	40,602
Total Revenue and Other Income		16,076,571	14,820,813
3. EXPENSES			
Depreciation Expense			
- Freehold Land improvements		2,469	2,469
- Plant & Equipment		196,466	230,997
- Motor vehicles		7,665	12,365
- Laundry Redevelopment		1,713	1,850
- Furniture & Fittings		6,707	5,983
- Buildings		456,821	431,550
		671,841	685,214
Employee Benefits Expense			
- Wages and leave provisions		8,264,591	6,950,790
- Superannuation expense		835,982	708,921
		9,100,573	7,659,711

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
Other expenses			
- Insurance		612,559	400,894
- medical contractors		1,799,167	1,596,383
- repairs & maintenance		399,149	572,820
- agency staff		375,756	1,051,232
- amortisation		644	626
- other		2,768,508	2,750,305
		<u>5,955,783</u>	<u>6,372,260</u>
4. AUDITOR'S REMUNERATION			
Auditor's fee		6,415	6,065
Fees to a related practice of the auditor for financial reporting assistance and other services		<u>19,530</u>	<u>24,600</u>
5. CASH AND CASH EQUIVALENTS			
Petty Cash		1,500	1,500
Cash at Bank		887,828	641,367
Term Deposits		<u>6,977,677</u>	<u>4,120,875</u>
		<u>7,867,005</u>	<u>4,763,742</u>
6. TRADE AND OTHER RECEIVABLES			
CURRENT			
Trade debtors		34,476	32,026
Other Debtors		182,905	45,868
Goods and services tax		42,544	65,544
Bond - Rental		<u>5,480</u>	<u>4,520</u>
		<u>265,405</u>	<u>147,959</u>
NON-CURRENT			
Loan - Staff		<u>1,523</u>	<u>2,652</u>
7. OTHER ASSETS			
Prepayments		<u>3,889</u>	<u>3,889</u>
8. PROPERTY, PLANT AND EQUIPMENT			
Work in progress		<u>49,350</u>	<u>225,000</u>
Freehold land - at cost		293,631	293,631
Less accumulated amortisation		<u>(19,888)</u>	<u>(17,419)</u>
		<u>273,743</u>	<u>276,212</u>

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
Berrigan Medical Centre - at cost		54,578	54,578
Less accumulated depreciation		(21,914)	(18,001)
		<u>32,664</u>	<u>36,577</u>
Buildings - at cost		20,030,482	19,553,931
Less accumulated depreciation		(4,061,407)	(3,604,586)
		<u>15,969,075</u>	<u>15,949,345</u>
Total land and buildings		<u>15,969,075</u>	<u>15,949,345</u>
Plant and equipment - at cost		2,430,714	2,351,273
Less accumulated depreciation		(1,560,142)	(1,406,885)
		<u>870,572</u>	<u>944,389</u>
CACPS Motor vehicles - at cost		50,231	96,200
Less accumulated depreciation		(38,891)	(68,762)
		<u>11,340</u>	<u>27,438</u>
Laundry redevelopment - at cost		90,260	90,260
Less accumulated depreciation		(66,673)	(64,960)
		<u>23,587</u>	<u>25,300</u>
Furniture and fittings - at cost		96,025	84,497
Less accumulated depreciation		(75,517)	(68,810)
		<u>20,508</u>	<u>15,687</u>
Low value pool - at cost		<u>10,048</u>	<u>7,880</u>
Alumina - at cost		13,273	13,273
Less accumulated depreciation		(9,867)	(8,732)
		<u>3,406</u>	<u>4,541</u>
Total plant and equipment		<u>939,461</u>	<u>1,025,234</u>
Total property, plant and equipment		<u>17,264,294</u>	<u>17,512,369</u>

(a) Movement in carrying amounts

For disclosure on movement in carrying amounts please refer to note 25(a) in the end of this financial report.

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
9. INVESTMENT PROPERTY			
8 Donaldson St, Finley 07/05/2021		233,135	233,135
50 Scoullar Street, 05/01/2023		1,002,008	727,652
66-68 Tocumwal Street, Finley		145,277	130,344
12 Momalong Street, Berrigan		320,903	320,903
6 Donaldson Street, Finley		532,623	532,623
		<u>2,233,946</u>	<u>1,944,657</u>
10. INTANGIBLE ASSETS			
Computer software		119,482	119,031
Less accumulated depreciation		<u>(102,787)</u>	<u>(102,143)</u>
		16,695	16,888
Berrigan Medical Centre (goodwill) 11/05/2021		43,003	43,003
		<u>59,698</u>	<u>59,891</u>
11. TRADE AND OTHER PAYABLES			
Creditors - Nursing Home		352,995	143,133
Withholding taxes payable		<u>126,818</u>	<u>125,880</u>
		<u>479,813</u>	<u>269,013</u>
12. PROVISIONS			
Provision for annual leave		673,300	595,924
Provision for personal leave		278,880	199,847
Provision for long service leave		355,264	258,379
Provision long service leave non current		<u>35,136</u>	<u>25,554</u>
		<u>1,342,580</u>	<u>1,079,704</u>
CURRENT			
Provision for annual leave		673,300	595,924
Provision for personal leave		278,880	199,847
Provision for long service leave		<u>355,264</u>	<u>258,379</u>
		<u>1,307,444</u>	<u>1,054,150</u>
NON-CURRENT			
Provision for long service leave		<u>35,136</u>	<u>25,554</u>
		<u>35,136</u>	<u>25,554</u>

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
13. MONIES HELD IN TRUST			
Accommodation deposit balances		<u>13,921,255</u>	<u>11,705,833</u>
14. OTHER LIABILITIES			
Home Care Services - contract liability		2,873	4,971
Finley dementia alliance		5,331	3,187
Provision for Headspace		18,750	18,750
Provision Other		<u>229,582</u>	<u>6,500</u>
		<u>256,536</u>	<u>33,408</u>
15. CAPITAL COMMITMENTS			
There are no capital commitments as at 30 June 2025.			
16. RELATED PARTY DISCLOSURES			
No remuneration or retirement benefits were paid to directors as the positions are voluntary. There were no loans to or transactions with related parties during the year.			
KEY MANAGEMENT PERSONNEL COMPENSATION			
Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, is considered key management personnel (KMP).			
Total key management personnel remuneration		<u>267,082</u>	<u>232,525</u>
17. EVENTS AFTER THE REPORTING DATE			
The Committee of Management is not aware of any significant events since the end of the reporting period.			
18. CONTINGENT LIABILITIES AND CONTINGENT ASSETS			
There were no contingent assets or liabilities at the date of this report to affect the financial statements.			
19. PRUDENTIAL COMPLIANCE STATEMENT - AGED CARE ACT			
Finley Regional Care Ltd. Meets the requirements of Prudential Compliance Statements as set down in the Aged Care Act 1997. All Services and Fees and Payments Principles 2014 (No.2).			

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

- | | Note | 2025
\$ | 2024
\$ |
|--|------|------------|------------|
| 20. COMPANY DETAILS | | | |
| The registered office and principal place of business of the company is:
Finley Regional Care Ltd
Dawe Avenue
Finley, NSW, 2713 | | | |
| 21. AGED CARE ACCREDITATION STANDARDS | | | |
| Finley Regional Care Ltd. operates a Residential Aged Care Service under The Commonwealth Government Aged Care Act (1977). The facility has a full accreditation status. | | | |
| 22. COMPLIANCE STATEMENT - SECTION 34 RETIREMENT VILLAGES ACT | | | |
| Finley Regional Care Ltds meets the requirements as set out in Section 34 of the Retirement Villages Act 1986. | | | |
| 23. (a) FINANCIAL RISK MANAGEMENT POLICIES | | | |
| Finley Regional Care Ltds financial instruments consist mainly of deposits with banks, short term investments, accounts receivable and payable. Finley Regional Care Ltd does not have any derivative instruments at 30 June 2025. | | | |

The totals for each category of financial instrument, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

Financial Asset

Financial assets at amortised costs:

- Cash and cash equivalents	7,867,005	4,763,742
- Receivables	265,405	147,959
Total Financial Assets	<u>8,132,410</u>	<u>4,911,701</u>

Financial Liabilities

Financial liabilities at amortised costs:

- Trade and other payables	479,813	269,013
- Monies held in trust	13,921,255	11,705,833
Total Financial Liabilities	<u>14,401,068</u>	<u>11,974,847</u>

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

	Note	2025 \$	2024 \$
24. CASH FLOW INFORMATION			
(a) Reconciliation of Cash			
Cash at the end of financial year as shown in the Statement of Cash Flows is reconciled to the related items in the statement of financial position as follows:			
Cash		1,500	1,500
Cash at Bank		887,828	641,367
Term Deposits		6,977,677	4,120,875
		<u>7,867,005</u>	<u>4,763,742</u>
(b) Reconciliation of cash flow from operations with profit			
Profit (loss) after income tax		348,374	103,627
Non-cash flows in profit:			
Amortisation		644	626
Depreciation		671,841	685,214
(Profit) loss on sale of property, plant & equipment		(19,806)	(40,602)
Changes in Assets & Liabilities:			
(Increase) decrease in trade and other debtors		(116,317)	43,019
Increase (decrease) in trade creditors		210,800	(111,130)
Increase (decrease) in provisions		262,876	26,362
Increase (decrease) in other liabilities		223,130	(58,526)
Net cash provided by operating activities		<u>1,581,542</u>	<u>648,591</u>

These note should be read in conjunction with the attached compilation report.

Notes to the Financial Statements for the year ended 30 June 2025

25. MOVEMENT IN CARRYING AMOUNTS

Movements in carrying amounts for each class of property, plant and equipment:

	Work in progress	Freehold land	Berrigan Medical Centre	Buildings	Plant and equipment	CACPS Motor vehicles - at cost	Laundry redevelopment - at cost	Furniture and fittings	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 2023	1,341,415	278,681	41,206	14,593,770	1,139,601	39,803	27,150	21,670	17,483,296
Transfer	(1,341,415)	-	-	1,341,415	-	-	-	-	-
Additions	225,000	-	-	445,710	102,365	-	-	-	773,075
Disposals	-	-	-	-	(58,788)	-	-	-	(58,788)
Depreciation expense	-	(2,469)	(4,629)	(431,550)	(226,368)	(12,365)	(1,850)	(5,983)	(685,214)
Carrying amount at 30 June 2024	225,000	276,212	36,577	15,949,345	956,810	27,438	25,300	15,687	17,512,369
Balance at 1 July 2024	225,000	276,212	36,577	15,949,345	956,810	27,438	25,300	15,687	17,512,369
Transfer	(225,000)	-	-	225,000	-	-	-	-	-
Additions	49,350	-	-	251,551	119,770	-	-	11,528	432,199
Disposals	-	-	-	-	-	(8,433)	-	-	(8,433)
Depreciation expense	-	(2,469)	(3,913)	(456,821)	(192,553)	(7,665)	(1,713)	(6,707)	(671,841)
Carrying amount at 30 June 2025	49,350	273,743	32,664	15,969,075	884,027	11,340	23,587	20,508	17,264,294

These notes should be read in conjunction with the attached compilation report.



Responsible Persons Declaration

Per section 60.15 of the *Australian Charities and Not-for-profits Commission Regulation 2022*

1. The responsible persons declare that in the responsible persons' opinion:
 - (a) there are grounds to believe that the registered entity is able to pay all of its debts, as and when they become due and payable; and
 - (b) the financial statements and notes satisfy the requirements of the Australian Charities and Not-for-profits Commission Act 2012.
2. Signed in accordance with subsection 60.15(2) of the Australian Charities and Not-forprofits Commission Regulation 2022.



EC Dean

President



NJR Wilson

Vice President

Dated: 14th October 2025

INDEPENDENT AUDITOR'S REPORT

To the Members of Finley Regional Care Ltd

Report on the Audit of the Financial Report

Opinion

I have audited the financial report of Finley Regional Care Ltd, which comprises the statement of financial position as at 30 June 2025, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the responsible entities' declaration.

In my opinion the financial report of Finley Regional Care Ltd has been prepared in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

(a) giving a true and fair view of the registered entity's financial position as at 30 June 2025 and of its financial performance for the year then ended; and

(b) complying with Australian Accounting Standards and Division 60 of the *Australian Charities and Not-for-profits Commission Regulation 2022*.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the registered entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The responsible entities are responsible for the other information. The other information comprises the information included in the registered entity's annual report for the year ended 30 June 2025, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of Responsible Entities for the Financial Report

The responsible entities of the registered entity are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the ACNC Act, and for such internal control as the responsible entities determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, responsible entities are responsible for assessing the registered entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the responsible entities either intends to liquidate the registered entity or to cease operations or has no realistic alternative but to do so.

The responsible entities are responsible for overseeing the registered entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial reports as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the registered entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by responsible entities.
- Conclude on the appropriateness of the responsible entities' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the registered entity's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the registered entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the responsible entities regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Adam Purtill RCA 419507

Date: 14 October 2025

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